

SHEKINAH RETREAT CENTRE

Financial Statements

Year Ended December 31, 2019

SHEKINAH RETREAT CENTRE

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Year Ended December 31, 2019

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INDEPENDENT AUDITOR'S REPORT

**To the Directors of
SHEKINAH RETREAT CENTRE**

Qualified Opinion

We have audited the accompanying financial statements of SHEKINAH RETREAT CENTRE (the "Organization"), which comprise the statement of financial position as at December 31, 2019, and the statements of operations, changes in net assets and cash flows for the year then ended, and the notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2019, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not for profit organizations (ASNPO).

Basis for Qualified Opinion

In common with many not for profit organizations, the Organization derives revenue from donations and fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to donation and fundraising revenue, excess of revenues over expenses, and cash flows from operations for the year ended December 31, 2019, current assets as at December 31, 2019, and net assets as at January 1 and December 31, 2019.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

SASKATOON, CANADA
March 11, 2019

CHARTERED PROFESSIONAL ACCOUNTANTS

SHEKINAH RETREAT CENTRE
Statement of Financial Position
As at December 31, 2019

| | Operating Fund | Capital Fund | Restricted Fund | Total 2019 | Total 2018 |
|--|-------------------|-----------------|--------------------|---------------|---------------|
| ASSETS | | | | | |
| Current | | | | | |
| Cash and cash equivalents (note 3) | \$ 44,449 | \$ 6,101 | \$ 12,290 | \$ 62,840 | \$ 60,982 |
| Accounts receivable (note 4) | 8,140 | - | - | 8,140 | 12,962 |
| Prepaid expenses | 24,657 | - | - | 24,657 | 22,440 |
| | 77,246 | 6,101 | 12,290 | 95,637 | 96,384 |
| Long term investment (note 5) | - | - | 14,150 | 14,150 | 13,879 |
| Tangible capital assets (note 6) | - | 492,807 | - | 492,807 | 498,210 |
| | \$ 77,246 | \$ 498,908 | \$ 26,440 | \$ 602,594 | \$ 608,473 |
| LIABILITIES AND NET ASSETS | | | | | |
| Current liabilities | | | | | |
| Bank indebtedness (note 7) | \$ 39,123 | \$ - | \$ - | \$ 39,123 | \$ 49,462 |
| Accounts payable and accruals (note 8) | 44,011 | - | - | 44,011 | 63,472 |
| Deferred revenue (note 9) | 101,398 | - | - | 101,398 | 72,037 |
| Current portion of term debt (note 10) | - | 9,657 | - | 9,657 | 9,284 |
| | 184,532 | 9,657 | - | 194,189 | 194,255 |
| Callable long term debt (note 10) | - | 253,865 | - | 253,865 | 263,576 |
| | 184,532 | 263,522 | - | 448,054 | 457,831 |
| Net assets | | | | | |
| Operating fund | (107,286) | - | - | (107,286) | (119,231) |
| Capital fund | - | 235,386 | - | 235,386 | 241,996 |
| Restricted funds (note 11) | - | - | 26,440 | 26,440 | 27,877 |
| | (107,286) | 235,386 | 26,440 | 154,540 | 150,642 |
| | \$ 77,246 | \$ 498,908 | \$ 26,440 | \$ 602,594 | \$ 608,473 |

See accompanying notes to the financial statements

Approved by:

Director: _____

Director: _____

SHEKINAH RETREAT CENTRE
Statement of Changes in Net Assets
For the year ended December 31, 2019

| | Operating Fund | Capital Fund | Restricted Fund | 2019 Total | 2018 Total |
|--|---------------------------|-------------------------|----------------------------|-----------------------|-----------------------|
| Net assets, beginning of year | \$ (119,231) | \$ 241,996 | \$ 27,877 | \$ 150,642 | \$ 239,920 |
| Excess (deficiency) of revenue over expenses | 62,346 | (57,011) | (1,437) | 3,898 | (89,278) |
| Purchase of tangible capital assets | (63,355) | 63,355 | - | - | - |
| Repayment of long term debt | (9,338) | 9,338 | - | - | - |
| Interfund transfers | 22,292 | (22,292) | - | - | - |
| Net assets, end of year | \$ (107,286) | \$ 235,386 | \$ 26,440 | \$ 154,540 | \$ 150,642 |

See accompanying notes to the financial statements

SHEKINAH RETREAT CENTRE

Statement of Operations

For the year ended December 31, 2019

| | Operating Fund | Capital Fund | Restricted Fund | 2019 Total | 2018 Total |
|--|-------------------|-----------------|--------------------|---------------|---------------|
| Revenue | | | | | |
| Facility rental | \$ 254,099 | \$ - | \$ - | \$ 254,099 | \$ 180,820 |
| Food services | 168,421 | - | - | 168,421 | 100,733 |
| Donations | 68,714 | 22,123 | 6,650 | 97,487 | 199,579 |
| Summer camp | 43,742 | - | - | 43,742 | 44,155 |
| Fundraising | 25,158 | - | - | 25,158 | - |
| Grants | 12,387 | - | - | 12,387 | 7,953 |
| Donations in kind | 7,180 | - | - | 7,180 | 13,637 |
| GST retainage | 5,630 | - | - | 5,630 | - |
| T-shirts | 550 | - | - | 550 | 1,776 |
| Interest | 130 | 141 | 271 | 542 | 250 |
| | 586,011 | 22,264 | 6,921 | 615,196 | 548,903 |
| Expenses | | | | | |
| Wages and benefits | 299,156 | - | - | 299,156 | 318,507 |
| Amortization | - | 68,758 | - | 68,758 | 70,191 |
| Groceries | 61,475 | - | - | 61,475 | 41,345 |
| Property taxes and insurance | 45,064 | - | - | 45,064 | 44,444 |
| Utilities | 31,769 | - | - | 31,769 | 28,300 |
| Repairs and maintenance | 16,551 | - | - | 16,551 | 26,382 |
| Professional fees | 15,516 | - | - | 15,516 | 29,434 |
| Automotive | 13,386 | - | - | 13,386 | 11,248 |
| Interest on long term debt | - | 10,517 | - | 10,517 | 7,658 |
| Supplies and equipment | 9,204 | - | - | 9,204 | 29,058 |
| Subsidies | - | - | 8,358 | 8,358 | 6,622 |
| Fundraising | 7,566 | - | - | 7,566 | 1,734 |
| Programs | 7,208 | - | - | 7,208 | 9,266 |
| Administration | 5,843 | - | - | 5,843 | 5,140 |
| Interest and bank charges | 5,299 | - | - | 5,299 | 4,156 |
| Workers' compensation | 3,332 | - | - | 3,332 | 3,044 |
| Advertising and promotion | 1,032 | - | - | 1,032 | 4,549 |
| Memberships and licenses | 992 | - | - | 992 | 670 |
| Bad debts | 272 | - | - | 272 | - |
| Honorariums | - | - | - | - | 1,650 |
| GST expense | - | - | - | - | 460 |
| | 523,665 | 79,275 | 8,358 | 611,298 | 643,858 |
| Excess (deficiency) of revenue over expenses before other items | 62,346 | (57,011) | (1,437) | 3,898 | (94,955) |
| Gain on sale of capital assets | - | - | - | - | 5,677 |
| Excess (deficiency) of revenue over expenses | \$ 62,346 | \$ (57,011) | \$ (1,437) | \$ 3,898 | \$ (89,278) |

See accompanying notes to the financial statements

SHEKINAH RETREAT CENTRE

Statement of Cash Flows

For the year ended December 31, 2019

| | 2019 | 2018 |
|--|------------------|------------------|
| Cash flows from operating activities | | |
| Excess (deficiency) of revenue over expenses | \$ 3,898 | \$ (89,278) |
| Items not affecting cash: | | |
| Amortization | 68,758 | 70,191 |
| Gain on sale of capital assets | - | (5,677) |
| Changes in non-cash working capital: | | |
| Accounts receivable | 4,822 | (836) |
| Prepaid expenses | (2,217) | (1,422) |
| Accounts payable and accruals | (19,461) | 29,639 |
| Deferred revenue | 29,361 | 30,228 |
| Net cash provided by operating activities | 85,161 | 32,845 |
| Cash flows from investing activities | | |
| Purchase of capital assets | (63,355) | (76,556) |
| Proceeds from sale of capital assets | - | 12,000 |
| Increase in short term investment | (271) | (132) |
| Net cash used in investing activities | (63,626) | (64,688) |
| Cash flows from financing activities | | |
| Proceeds from long term debt | - | 75,793 |
| Repayment of long term debt | (9,338) | (10,286) |
| Net cash provided by (used in) financing activities | (9,338) | 65,507 |
| Net increase in cash and cash equivalents | 12,197 | 33,664 |
| Cash and cash equivalents (indebtedness) at the beginning of the year | 11,520 | (22,144) |
| Cash and cash equivalents (indebtedness) at the end of the year | \$ 23,717 | \$ 11,520 |
| Cash and cash equivalents consists of: | | |
| Cash and cash equivalents | \$ 62,840 | \$ 60,982 |
| Bank indebtedness | (39,123) | (49,462) |
| | \$ 23,717 | \$ 11,520 |

See accompanying notes to the financial statements

SHEKINAH RETREAT CENTRE

Notes to the Financial Statements

Year Ended December 31, 2019

1. DESCRIPTION OF ORGANIZATION

Shekinah Retreat Centre (the "Organization") is located near Waldheim, Saskatchewan and overlooks the North Saskatchewan River valley. The Organization provides facilities and catering services to host a wide variety of gatherings. It also offers hiking trails, outdoor activities, camping facilities and hosts a summer camp. The Organization provides a setting where all who come have an opportunity to experience the presence and glory of God through discovery, reflection, interaction, community and nature. The Organization seeks to facilitate interaction between people in the community and the Creator.

Mennonite Church Saskatchewan owns and governs the Organization. Mennonite Church Saskatchewan is an area conference of Mennonite churches in Saskatchewan constituted by a private act of the legislature of Saskatchewan.

The operations of the various divisions of Mennonite Church Saskatchewan are reflected in separate unconsolidated audited financial statements.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian Accounting Standards for not for profit organizations (ASNPO) and include the following significant accounting policies:

Basis of presentation

The accounts of the Organization are maintained in accordance with the principles of fund accounting. For financial reporting purposes, accounts with similar characteristics have been combined into the following funds:

Operating fund

Revenue and expenses relating to program delivery, administration and special projects are reported in the operating fund. All assets and liabilities other than tangible capital assets are recorded under the operating fund unless restricted by an external source.

Capital fund

The capital fund recognizes resources that have been invested in tangible capital assets. These resources will increase for capital purchases and donations directly related to capital assets and will be reduced by amortization charges and the net book value of capital asset sales as well as debt held which was used to purchase capital assets.

Restricted fund

The restricted fund accounts for resources that are to be used for a specified purpose. The Campership Subsidy Fund represents money received in the current year through donations to be used in the future to subsidize camperships. The interest earned on the Travis Fehr Campership Fund is to be used to assist funding camperships. The School Fund represents money received through donations to be used in the future to subsidize schools. The Menno Nickel Fund represents money received in memory of Menno Nickel and is to be used for benches and bird watching education.

SHEKINAH RETREAT CENTRE
Notes to the Financial Statements
Year Ended December 31, 2019

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Cash and cash equivalents

The Organization's policy is to present bank balances, including bank overdrafts when bank balances fluctuate frequently from being positive to overdrawn, and term deposits with a maturity period of three months or less from the date of acquisition under cash and cash equivalents.

Accounts receivable

Accounts receivable are shown net of allowance for doubtful accounts, if any.

Tangible capital assets

Capital assets are recorded at cost less accumulated amortization. Amortization is provided over the estimated useful life of the assets using the following rates and methods:

| | <u>Rate</u> | <u>Method</u> |
|-------------------------|-------------|---------------|
| Buildings and equipment | 4% | straight line |
| Furniture and equipment | 10% | straight line |
| Automotive equipment | 15% | straight line |
| Computer equipment | 15% | straight line |

In the year of acquisition, only one-half of the stated rate is applied to the additions. The Organization regularly reviews its tangible capital assets to eliminate obsolete items. Buildings under construction are not amortized.

Legal ownership of the tangible capital assets of the Organization is with Mennonite Church Saskatchewan. Tangible capital assets are reported on this Organization's financial statements because they are physically on the premises of the Organization and the Organization benefits from the usage of the assets for its daily operations. These assets are not reported on Mennonite Church Saskatchewan's unconsolidated financial statements.

Impairment

A long lived asset is tested for impairment whenever events or changes in circumstances indicates that its carrying amount may not be recoverable. An impairment loss is recognized when the carrying amount of the asset exceeds the sum of the undiscounted cash flows resulting for its use and eventual disposition. The impairment loss is measured as the amount by which the carrying amount of the long lived asset exceeds its fair value. There are no impairment indicators in the current year.

Donated materials and services

The Organization receives a significant amount of donated materials and services from its directors and supporters.

Donated materials and services are recorded at fair value, when fair value can be reasonably estimated, if the materials and services would have otherwise been purchased. The value of donated services for which fair value cannot be reasonably estimated are not reflected in these financial statements.

SHEKINAH RETREAT CENTRE
Notes to the Financial Statements
Year Ended December 31, 2019

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue recognition

Unrestricted and restricted contributions are recognized as revenue when they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Unrestricted contributions are recognized as part of the operating fund. Restricted contributions are recognized as revenue to the appropriate restricted fund. If no appropriate restricted fund has been setup the contribution is deferred and recognized as revenue in the year in which the related expenses are incurred.

Camp fees, rental income, school and activity fees are recognized as revenue once the services have been provided and collection is reasonably assured. Government grants, donations, fundraising and revenue from sale of merchandise are recognized when they are received.

Income taxes

Due to the nature of the activities as a non-profit organization, the Organization is exempt from income tax.

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not for profit organizations requires management to make estimates and assumptions that could affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Significant area requiring the use of management estimates relate to the determination of useful lives of capital assets for calculating amortization.

Management's assumptions are based on a number of factors, including historical experience, current events and actions that the Organization may undertake in the future, and other assumptions that they believe are reasonable under the circumstances. Actual results could differ from those estimates.

Financial instruments

Initial and subsequent measurement

The Organization initially measures its financial assets and liabilities at fair value. The Organization subsequently measures its financial assets and financial liabilities at cost or amortized cost, except for those which are quoted in an active market, which are measured at fair value. Changes in the fair value of these financial instruments are recognized in income in the period incurred.

Financial assets measured at amortized cost on a straight-line basis include cash and cash equivalents, accounts receivable, and long term investment. Financial liabilities measured at amortized cost include accounts payable, deferred revenue and long term debt. There are no financial assets or liabilities subsequently measured at fair value.

SHEKINAH RETREAT CENTRE

Notes to the Financial Statements

Year Ended December 31, 2019

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Impairment

For financial assets measured at cost or amortized cost, the Organization determines whether there are indications of possible impairment. When there is an indication of impairment, and the Organization determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in income. If the indicators of impairment have decreased or no longer exist, the previously recognized impairment loss shall be reversed to the extent of the improvement. The carrying amount of the financial asset may not be greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in income.

3. CASH AND CASH EQUIVALENTS

| | <u>2019</u> | <u>2018</u> |
|--------------------------------|------------------|------------------|
| Cash in operating bank account | \$ 47,290 | 43,538 |
| Outstanding deposits | 13,763 | - |
| Cheques issued and outstanding | <u>(4,323)</u> | <u>(1,676)</u> |
| | 56,730 | 41,862 |
| Capital project account | 6,101 | 16,646 |
| Savings account | 9 | 24 |
| Undeposited funds | - | 2,350 |
| Petty cash | <u>-</u> | <u>100</u> |
| | <u>\$ 62,840</u> | <u>\$ 60,982</u> |

4. ACCOUNTS RECEIVABLE

| | <u>2019</u> | <u>2018</u> |
|---------------------|-----------------|------------------|
| Accounts receivable | \$ 8,140 | \$ 9,506 |
| GST receivable | <u>-</u> | <u>3,456</u> |
| | <u>\$ 8,140</u> | <u>\$ 12,962</u> |

Accounts receivable are recorded net of doubtful accounts, if any. In 2019 the allowance for doubtful accounts was \$ NIL (2018 - \$ NIL).

5. LONG TERM INVESTMENT

| | <u>2019</u> | <u>2018</u> |
|--|------------------|------------------|
| Abundance Canada GIC, 1.95%, matures June 30, 2022 | <u>\$ 14,150</u> | <u>\$ 13,879</u> |

SHEKINAH RETREAT CENTRE

Notes to the Financial Statements

Year Ended December 31, 2019

6. TANGIBLE CAPITAL ASSETS

| | Cost | Accumulated amortization | 2019 Net book value | 2018 Net book value |
|-------------------------------|---------------------|-----------------------------|---------------------------|---------------------------|
| Land | \$ 110,000 | \$ - | \$ 110,000 | \$ 110,000 |
| Buildings and equipment | 1,369,793 | 1,166,518 | 203,275 | 258,068 |
| Timber frame cabins and boats | 121,668 | - | 121,668 | 64,356 |
| Office equipment | 158,814 | 107,925 | 50,889 | 54,952 |
| Automotive equipment | 52,397 | 46,010 | 6,387 | 10,062 |
| Computer equipment | 3,967 | 3,379 | 588 | 772 |
| Computer software | 5,200 | 5,200 | - | - |
| | <u>\$ 1,821,839</u> | <u>\$ 1,329,032</u> | <u>\$ 492,807</u> | <u>\$ 498,210</u> |

7. BANK INDEBTEDNESS

The Organization has a revolving line of credit with Mennonite Trust. The line of credit is secured by specific property of the Organization. At December 31, 2019, the balance owing is \$ 39,123 (2018 - \$ 49,462) and bears interest at the rate of 3.65% (2018 - 3.65%) which is paid monthly. The credit limit of the line of credit is \$ 50,000.

8. ACCOUNTS PAYABLE AND ACCRUALS

| | 2019 | 2018 |
|-----------------------------|------------------|------------------|
| Trade payables | \$ 30,907 | \$ 34,979 |
| Employee deductions payable | 3,843 | 268 |
| GST payable | 3,329 | - |
| Vacation payable | 2,260 | 3,256 |
| Wages payable | 1,533 | 15,704 |
| PST payable | 1,164 | 8,290 |
| Housing deposits | 975 | 975 |
| | <u>\$ 44,011</u> | <u>\$ 63,472</u> |

9. DEFERRED REVENUE

Amounts received relating to facility rentals and camp fees are recognized as revenue in the fiscal period in which the services are rendered. Deposits received for future services have been recorded as deferred revenue.

SHEKINAH RETREAT CENTRE
Notes to the Financial Statements
Year Ended December 31, 2019

10. CALLABLE LONG TERM DEBT

| | <u>2019</u> | <u>2018</u> |
|---|--------------------------|--------------------------|
| Abundance Canada mortgage. Payable in monthly instalments of \$ 1,655 including interest at a fixed rate of 3.95%. Secured by land and buildings with a net book value of \$ 434,944. The loan renewal date is November 27, 2021. | \$ 263,522 | \$ 272,860 |
| Less current portion of long-term debt | <u>(9,657)</u> | <u>(9,284)</u> |
| | <u><u>\$ 253,865</u></u> | <u><u>\$ 263,576</u></u> |

The estimated loan principal payments required over the next five years are as follows:

| | |
|------|-------------------------|
| 2020 | \$ 9,657 |
| 2021 | 10,045 |
| 2022 | 10,449 |
| 2023 | 10,870 |
| 2024 | <u>11,307</u> |
| | <u><u>\$ 52,328</u></u> |

11. RESTRICTED FUNDS

| | <u>2019</u> | <u>2018</u> |
|-----------------------------|-------------------------|-------------------------|
| Travis Fehr Campership Fund | \$ 16,239 | 15,969 |
| Campership Subsidy Fund | 7,220 | 8,927 |
| Menno Nickel Fund | 3,065 | 3,065 |
| School Subsidy Fund | <u>(84)</u> | <u>(84)</u> |
| | <u><u>\$ 26,440</u></u> | <u><u>\$ 27,877</u></u> |

12. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

The Organization, as part of its operations, carries a number of financial instruments. It is the board of director's opinion that the Organization is not exposed to significant interest or credit risk arising from these financial instruments except as otherwise disclosed.

Liquidity risk

Liquidity risk is the risk that the Organization will encounter difficulty in meeting obligations associated with financial liabilities. The Organization enters into transactions to purchase goods and services on credit, borrows funds from creditors, etc. for which repayment is required at various maturity dates. Liquidity is measured by reviewing the Organizations future net cash flows for the possibility of a negative cash flow. The Organization manages the liquidity risk resulting from its accounts payable by investing in liquid assets.

SHEKINAH RETREAT CENTRE
Notes to the Financial Statements
Year Ended December 31, 2019

12. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT (CONTINUED)

Credit risk

Financial instruments that potentially subject the Organization to concentrations of credit risk consist of accounts receivable. The maximum credit risk is \$ 8,140 (2018 - \$ 9,506). The Organization believes that there is minimal risk associated with the collection of these amounts as it performs regular credit assessments and collects upfront deposits on select services.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk. In seeking to minimize the risks from interest rate fluctuations, the Organization manages exposure through investing in fixed rate instruments. The Organization is exposed to interest rate risk through its line of credit which has a variable rate of interest.

DRAFT